Brasenose College

Annual Report and Financial Statements

For the y/e 31 July 2013



Registered Charity 1143447

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MEMBERS OF THE GOVERNING BODY

The Members of the Governing Body are the College's charity trustees under charity law. The members of the Governing Body who served during the year or subsequently are detailed below. Members of the Governing Body (marked *) are not entitled to vote in their first year, and are thus not trustees of the charity.

Prof Alan Bowman Principal: Dr Konstantin Ardakov (from Oct 2013 *) Prof Paul Klenerman Dr Ed Bispham Dr Thomas Krebs Dr Richard Boyd (retired Sept 2012) Prof Susan Lea (resigned Sept 2013) Dr Harvey Burd Dr Dave Leal Prof Richard Cooper Dr Owen Lewis Prof Ronald Daniel Dr Christopher McKenna Prof Anne Davies Dr Llewelyn Morgan Dr Anne Edwards Prof Simon Palfrey Dr Sos Eltis Mr Philip Parker Dr Rui Esteves Dr David Popplewell Dr Rob Fender (from Oct 2013 *) Prof Nicholas Purcell Dr Eamonn Gaffney Dr Ferdinand Rauch Prof Elspeth Garman (from Oct 2013 *) **Rev Graeme Richardson** Dr Abigail Green **Dr Jeremy Robertson** Dr David Groiser Dr Simon Smith Dr Alan Strathern Prof Richard Haydon Prof Laura Herz (resigned Sept 2013) Mr William Swadling Prof Guy Houlsby Dr Eric Thun Dr Adam Humphreys (resigned Sept 2013) Dr Christopher Timpson Prof William James Prof Stefan Vogenauer Dr Thomas Johansen Dr Giles Wiggs Dr Mark Wilson Prof Jonathan Jones

Brasenose College Governing Body, Officers and Advisers Year ended 31 July 2013

The activities of the Governing Body are carried out through a number of committees. The major committees are listed below. Membership is for the 2012/13 academic year, and committee members are also members of Governing Body unless otherwise indicated.

Academic Committee Principal Vice Principal (Prof Ron Daniel) Bursar (Mr Philip Parker) Senior Tutor (Dr Simon Smith) Tutor for Graduates (Dr Thomas Krebs) Fellow Librarian (Prof Simon Palfrey) Prof Susan Lea Mr William Swadling Dr Harvey Burd Dr Abigail Green

Development Committee Principal Director of Development (Dr Liz Miller) Bursar (Mr Philip Parker) Prof Richard Cooper Prof Ron Daniel Prof Ron Daniel Prof Richard Haydon Revd Graeme Richardson Dr David Groiser Dr Eric Thun President of Brasenose Society (Mr Nigel Jones (Matriculated 1980)

Estates and Finance Committee

Principal Vice Principal (Prof Ron Daniel) Bursar (Mr Philip Parker) Senior Tutor (Dr Simon Smith) Dr Rui Esteves Prof Laura Herz Dr Giles Wiggs Dr Owen Lewis Dr Mark Wilson Prof Andrew Pettigrew (Senior Golding Fellow) Investment Advisory Committee Principal Bursar (Mr Philip Parker) Vice Principal (Prof Ron Daniel) Dr Giles Wiggs Mr Simon Davies (Matriculated 1977) Mr Robert Kyprianou (Matriculated 1973) Mr Nigel Wightman (Matriculated 1971) Mr David Watts (Matriculated 1968)

Personnel Committee Principal Bursar (Mr Philip Parker) Senior Tutor (Dr Simon Smith) Domestic Bursar (Ms Melanie Parrott) Prof Anne Davies Dr Anne Edwards Dr Thomas Johansen

Remuneration Committee Prof Peter Cook (Emeritus Fellow) Prof Guy Houlsby Prof Francis Robinson (Senior Golding Fellow) Prof Peter Sinclair (Emeritus Fellow)

COLLEGE OFFICERS AND SENIOR STAFF

The principal officers and senior staff of the College to whom day to day management is delegated were:

Vice Principal: Prof Ron Daniel Bursar: Philip Parker Senior Tutor: Dr Simon Smith Chaplain: Rev Graeme Richardson Dean: Dr Christopher TImpson Director of Development & Alumni Relations: Dr Liz Miller Domestic Bursar: Mel Parrott (until August 2013) College Accountant: Julia Palejowska

COLLEGE ADVISERS

Auditor

Grant Thornton LLP 3140 John Smith Drive Oxford Business Park South, Oxford OX4 2WB

Bankers

Barclays Commercial Bank plc Southern Team Apex Plaza 4th Floor Forbury Rd Reading RG1 1AX

Solicitors (Property) Darbys Solicitors LLP

Darbys Solicitors LLP 52 New Inn Hall Street Oxford OX1 2DN

Solicitors (General)

Blake Lapthorn Seacourt Tower West Way Oxford OX2 0FB

Land Agent

Peter Cooper Laws and Fiennes Warren Lodge Broughton Banbury OX15 5EF

COLLEGE ADDRESS

Brasenose College Radcliffe Square Oxford OX1 4AJ

www.bnc.ox.ac.uk

The Members of the Governing Body present their Annual Report for the year ended 31 July 2013 under the Charities Act 1993 together with the audited financial statements for the year.

REFERENCE AND ADMINISTRATIVE INFORMATION

The King's Hall and College of Brasenose in Oxford, which is known as Brasenose College, ("the College") is an eleemosynary chartered charitable corporation aggregate. It was founded by William Smyth, Bishop of Lincoln, and Sir Richard Sutton, a lawyer, in 1509, and received its royal charter from Henry VIII in 1511.

The College registered with the Charity Commission on 18 August 2011 (registered number 1143447). The object of the College is to advance education, learning, religion and research, for the public benefit, through the provision, support and conduct of a perpetual College in the University of Oxford

The names of all members of the Governing Body at the date of this report and of those in office during the year, together with details of the senior staff and advisers of the College, are given on pages 2 to 4.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing documents

The College is governed by its Statutes dated 28 April 1954, as amended in December 1999 and May 2013. The revisions made in 2013 comprise the addition of an objects clause, amendments to the investment powers of the College and the Trust Pool and minor alterations to the description of Hebdomadal Council.

Governing Body

The Governing Body is constituted and regulated in accordance with the College Statutes, the terms of which are enforceable ultimately by the Visitor, who is the Bishop of Lincoln. The Governing Body is self-appointing.

The majority of Governing Body consists of Official Fellows who are either tutors, jointly appointed with the University because of their academic excellence and suitability to meet teaching and research needs of the College, or College Officers appointed to fulfil specific administrative or managerial roles in the College. In 2012/13, the Governing Body also included the Principal, three Professorial Fellows and five Supernumerary Fellows.

New Members of the Governing Body are usually recruited by advertisement and inducted into the workings of the College, including Governing Body policy and procedures, by the Principal and other Officers. In accordance with College Statutes, new Fellows do not vote at Governing Body during their first year in office, and are therefore not Trustees of the charity.

The Governing Body determines the ongoing strategic direction of the College and regulates its administration and the management of its finances and assets. It meets at least eleven times per year under the chairmanship of the Principal. It delegates many of its governance functions to governance and advisory committees, of which the ones with the widest remit are listed on page 3, and it delegates day to day management of the College to the Officers and senior members of staff, listed on page 4.

Group structure and relationships

The College administers many special trusts, as detailed in Notes 19 to 20 to the financial statements.

The College also has a wholly owned non-charitable subsidiary, Brasenose Ltd, whose annual profits are donated to the College under the Gift Aid Scheme, which undertakes any of the College's significant building works and trading activities, including the sale of merchandise. With effect from 1st August 2011 the College also contracted with Brasenose Limited to manage its commercial events and conferences. The subsidiary's aims, objectives and achievements are covered in the relevant sections of this report.

The College is part of the collegiate University of Oxford. Material interdependencies between the University and the College arise as a consequence of this relationship. Where applicable, and particularly on matters relating to the recruitment and teaching of students and academic staff, the College liaises closely with the University and the other Colleges.

Risk management

The College is engaged in risk assessment on an ongoing basis. When it is not able to address risk issues using internal resources, the College takes advice from experts external to the College with specialist knowledge. Policies and procedures within the College are reviewed by the relevant College Committee, chaired by the Principal. Financial risks are assessed by the Estates & Finance Committee, which receives advice on investment risks from the Investment Advisory Committee. The Domestic Bursar and the heads of the domestic staff teams meet regularly to review health and safety issues and report at least once a year on health and safety matters to Governing Body. Training courses and other forms of career development are available, when requested, to members of staff to enhance their skills in risk-related areas.

The Governing Body, which has ultimate responsibility for managing any risks faced by the College, has given consideration to the major risks to which the College and its subsidiary are exposed, is aware of the need to manage these risks and is satisfied that systems are in place to monitor the College's capacity and preparedness to control these risks. It is recognised that systems can provide only reasonable but not absolute assurance that major risks have been managed.

OBJECTIVES AND ACTIVITIES

Charitable Objects and Public Benefit

The object of the College is to advance education, learning, religion and research, for the public benefit, through the provision, support and conduct of a perpetual College in the University of Oxford. The Trustees are mindful of their duty to ensure that the College provides a public benefit, and are content that the College fulfils this duty. The Trustees' statement detailing this public benefit is available from the College.

Activities and objectives of the College

Brasenose College advances public learning by providing higher education for undergraduate and postgraduate students within Oxford University, and by supporting the pursuit of publicly disseminated research. The College currently has 377 undergraduates (including 15 2nd Medical BM students) and 232 postgraduates. In 2012-13, postgraduate student number planning was reviewed and the College is gradually adjusting recruitment to maintain a steady-state graduate population of approximately 200, with an appropriate split of Taught Masters and Research degrees. There are currently 30 Tutorial Fellows who have contractual obligations to teach and to undertake research, 5 Professorial Fellows, 2 Official Fellows (the Bursar and Senior Tutor), 12 Supernumerary Fellows, 15 Senior or Junior Kurti/Golding Research Fellows, and 36 College Lecturers.

The College provides public benefit by offering, in conjunction with the University of Oxford's Departments and Faculties, higher education to graduates and undergraduates. The tutorial system underpins undergraduate teaching, providing students with the opportunity to receive personal or small group tuition from a Fellow or Lecturer on a weekly basis (or more frequently) during term time. In addition, the College provides classes, seminars and other forms of teaching as appropriate. Pastoral and administrative support is also provided to students through the undergraduate advisory system, at the hub of which is the College's welfare network and Senior Tutor who exercises general oversight over undergraduate academic progress. Graduates at the College form an integral part of the academic community. While they are taught or supervised at their University Faculty, every graduate student is assigned a College Graduate Adviser who provides academic and pastoral support. The College also appoints a Tutor for Graduates to have general oversight of the academic progress of graduates and their welfare and needs.

To enable students to realise their academic potential and develop other personal qualities while at University, the College maintains high-quality facilities, including three libraries, a Chapel, teaching and multi-purpose rooms, and student accommodation. The wider cultural, religious, moral and social development of its students is promoted actively through the provision of music, computer facilities, sports, welfare support, careers advice and other facilities. Non-academic staff provide medical, catering, security, and cleaning services to a very high standard to ensure that undergraduates and graduates are fully supported while resident members of College.

The College also advances research across a range of disciplines by employing Tutors and Lecturers. Academic staff are recruited without regard to their sex, income, ethnic origin, religion, disability, or social background. Tutorial Fellows have a contractual obligation to undertake published research, and are provided with support services and assistance that include the provision of sabbatical leave, research grants, library and computer facilities, office accommodation and meals. The high levels of research activity by College Fellows have been audited by the national Research Assessment Exercise (2008). Research findings are disseminated through a wide range of media including published papers, books, broadcasts, websites, and lectures. The College also provides financial support to some graduate researchers who, at the beginning of their careers, have demonstrated outstanding early promise in their chosen field of research for a period of up to three years to enable them to concentrate on their topic of research.

Recruitment and support for students

Brasenose's core admissions aim is to admit students who have the greatest potential to benefit from the education offered by the College and the University regardless of sex, income, ethnic origin, religion, disability or previous educational opportunity. Fellows, Lecturers, the Admissions Tutor, and the Schools Liaison Officer are pro-active in encouraging qualified students from non-traditional backgrounds to apply, particularly those drawn from groups currently under-represented at Oxford. There are no geographical restrictions in the College's objectives; both students and academic staff are drawn from across the UK and other countries.

The College charges students fees which, where applicable, are set in accordance with rates approved by Government, and also charges for accommodation, meals and other services at reasonable, subsidised rates. Financial support is available to students to assist them with the costs of tuition fees and living costs whilst at Oxford. In addition to student loans provided by the Student Loans Company which are available to undergraduates from within the EU, other financial support, in the form of fee waivers or bursaries, is available to UK undergraduates who are from households where income is below a certain level. In the 2012/13 academic year 89 students (over 30% of the College's UK undergraduates) received a total of £183,000 under this bursary scheme (2011/12 74 students received £165,000). Nearly half of these students received £3,225, the maximum award. In addition, the College has a Student Support Fund which makes grants to both undergraduate and graduate students in financial hardship or needing additional funds to support their academic or extra-curricular activities. In 2012/13 the College distributed £31,000 to support students in this way (2011/12 £40,000).

Graduate funding is available predominantly in the form of either Research Council awards or scholarship funds administered and awarded by the College and University Divisions jointly. In 2012/13, 23 students received a total of £134,000 from College funds for these studentships (in 2011/12, 23 students received £158,000). In addition during the year the College provided £28,000 in smaller grants and scholarships to support the academic studies of its postgraduate students (2011/12 £31,000). Including 2nd BM students, approximately half of postgraduate masters and 70% of post graduate research Freshers entering the College in Michaelmas 2013 are fully-funded. The primary criterion for the award of all postgraduate scholarships is academic merit.

The College also awarded £27,000 in academic prizes to undergraduates and graduates in 2011/12 (2011/12 £26,000). Prizes are awarded on the basis of academic excellence and serve to encourage academic endeavour at the College.

ACHIEVEMENTS AND PERFORMANCE

Over the past 12 months, Brasenose's reputation for excellence in learning and research is reflected in the achievements of its students and academics. For the third year in succession, the College's undergraduates performed very well in the Final Honour Schools. Of the 95 Finalists, 33 secured first-class honours and a further 51 an upper-second. The names of a number of undergraduates gaining Firsts appear very high in their respective class lists, and six students were awarded University prizes (or received special commendation from the Chair of Examiners) in recognition of their performances. As a result of these achievements, Brasenose was placed 7th out of the 30 mixed colleges in the (unofficial) 2012 Norrington table, which ranks the Oxford Colleges by their weighted undergraduate results. On the graduate side, academic results were also very encouraging. Fifteen out of 59 students completing taught programmes achieved distinction (nearly 1 in 4), while 43 of the remaining 45 students achieved passes. In addition, 34 Brasenose graduates completed DPhils successfully.

In 2012/13, the College Fellowship was augmented by the appointment of Dr Rob Fender as Fellow and Tutor in Astrophysics to replace Prof Laura Herz, Dr Konstantin Ardakov as Fellow and Tutor in Mathematics to replace Prof Richard Haydon in advance of his retirement, and Dr Elias Dinas as Fellow and Tutor in Politics who will replace Dr Adam Humphries from January 2014. The College also appointed Dr Rodrigo Momberg Uribe as Supernumerary Fellow in association with his Career Development Fellowship in Comparative Law. The College congratulates Prof Susan Lea on her appointment to a Statutory Chair in Microbiology and Professorial Fellowship at Wadham College.

The ranks of the Junior Kurti and Golding Fellows were similarly bolstered by the election of Dr Thomas Douglas (Junior Golding) Wellcome Trust Research Fellow – Faculty of Philosophy; Dr Christopher Parsons (Junior Golding) Research officer, International Migration Institute; Dr Hans Christian Johansson (Junior Kurti) Senior Researcher in Number Theory – Mathematical Institute; Dr Minh Hoai Nguyen (Junior Kurti) Postdoctoral Researcher – Department of Engineering.

The list of notable achievements by Senior Members includes the following:

The Principal edited a collection of essays entitled The Roman Agricultural Economy, Organization, Investment, Production published by Oxford University Press (the co-editor was Professor Andrew Wilson, Fellow of All Souls College).

Professor Richard Cooper, Tutor in French, edited a collection of essays entitled Jean Maugin, Le Premier livre de l'histoire et ancienne cronique de Gérard d'Euphrate, duc de Bourgogne published in Paris by Classiques Garnier. A second new book was also published by Ashgate entitled Roman Antiquities in Renaissance France.

Dr Llewelyn Morgan, Tutor in Classics, features in a new free App Virgil Out Loud, where he reads out loud passages of Virgil's Aeneid in Latin.

Dr Chris Timpson, Tutor in Philosophy, published a new book with Oxford University Press, Quantum Information Theory and the Foundations of Quantum Mechanics. In addition, Dr Timpson secured a £0.75M research grant from the Templeton World Charity Foundation to fund a three-year project on 'Information at the Quantum Physics/Statistical Mechanics Nexus'.

Dr Sos Eltis, Tutor in English, has published a new book with Oxford University Press entitled Acts of Desire: Women and Sex on Stage 1800-1930.

Dr Jonathan Jones, Tutor in Physics, published a new book with Cambridge University Press (co-authored with Dr Dieter Jaksch, Fellow of Keble College) entitled Quantum Information, Computation and Communication.

Dr Owen Lewis, Tutor in Biological Sciences, is leading a consortium of researchers awarded £2.3m by the Natural Environment Research Council to investigate biodiversity and biogeochemistry in human-modified tropical forests.

Dr David Groiser, Tutor in German, published three volumes of a new critical edition of the writings of Martin Buber. The publisher is Gütersloher Verlagshaus and the series is entitled Ekstatische Konfessionen. Dr Konstantin Ardakov, Tutor in Mathematics, has been awarded a £800k EPSRC Fellowship. He has also been invited to speak at the International Congress of Mathematicians in Seoul next year.

Dr Thomas Johansen, Tutor in Ancient Philosophy, published a book entitled The Powers of Aristotle's Soul, with Oxford University Press.

In June 2013, Dr Philip Niewoehner, Junior Golding Fellow, organised a one-day conference in Brasenose, entitled Through the Magnifying Glass: Small Finds and the Big Gap in the Byzantine Settlement History of Miletus and Ephesus.

One of Brasenose's key strategic aims is to admit as undergraduates those individuals demonstrating the greatest potential for benefitting from the educational opportunities offered by the College and University. The strength of recruitment is evidenced by the fact that 935 direct applications were received in 2012-13 (a record and the highest College total in Oxford's history). The exceptional quality of candidates is reflected in the fact that 102 applicants received offers from other Colleges in addition to the 116 Brasenose offer-holders. Open Days contribute significantly to these outcomes: over the three June and September Open Days, the College welcomed more than 5,400 visitors through the main gate, which is likely to be one of the highest, if not the highest number across all Colleges.

Outreach activity and schools liaison seek to encourage gifted students from under-represented backgrounds to consider applying to the University of Oxford, as well as maintaining links with schools that have a tradition of Oxford applications. Within the coordinated University outreach programme, the College's regional links are North Yorkshire and West Berkshire. Brasenose acts as first contact for schools in these regions and a majority of schools visits are made to the two areas, avoiding duplicating the efforts of other Colleges. However, Brasenose does also interact with a number of other schools outside its region, co-operating with the relevant regional-link Colleges. This year, in association with Gonville and Caius (the Cambridge 'sister College'), the Schools Liaison Officer met the challenge of furthering access in the largest English country by organising a week-long North Yorkshire road show. Outreach work aims to promote the value of an Oxford University education as widely as possible, concentrating effort on those schools achieving excellent results but with little or no prior history of making applications to the University. Brasenose undertakes access initiatives in its own right and also in association with other Colleges. In 2012/13, the Schools Liaison Officer made more than 70 visits to VI-formers and other year groups, while at least 75 school parties visited Brasenose outside of the Open Days and other special events, as well as dozens of individual and small groups visits, and other contact with schools and prospective applicants. The College continues to contribute significantly to the Pathways and UNIQ summer schools projects. Brasenose students and the Outreach Officer also contributed to a Pathways event coinciding with the September Open Day, to which 180 prospective applicants were invited: individuals who are outstanding among their peers but who study in schools with limited experience of Oxbridge. As part of a pro-active strategy to work with schools seeking to raise the aspirations of gifted students, five Teach First scholarships were awarded in 2012-13 to College graduates wishing to train as teachers. Junior members are actively involved in the College's outreach and recruitment work. In 2012-13, a new alternative prospectus was launched and an access film produced, both of which consist entirely of student-generated content. Open Days, school visits, December interviews, and the University-wide UNIQ and Pathways events all featured a high level of undergraduate involvement. supervised by the JCR's Admissions and Access Rep and the Schools Liaison Officer.

While academic excellence is Brasenose's *raison d'etre*, the College provides a rich social and cultural space for students and academics to populate, recognising the contribution that sport, music, and the arts make to the academic community. Resources are provided to support a wide variety of endeavours but the initiative for the majority of cultural activities taking place during Term time springs from the inspiration of junior members. Highlights in 2012-13 included productions in Oxford and the Edinburgh Fringe of Alice in Wonderland, Look Back in Anger, Frost-Nixon, and 'A Theory of Justice – the Musical'. Old Quad now features a panel recording the Men's 1st crew's achievements during Eights Week. In addition to competitive success, many students participated in sports for pleasure. A group of undergraduates, for example, received support from the Annual Fund to organise a European cycling trip during the summer vacation. Many students also took part in charitable fund-raising, organising aid projects in Afghanistan, Chad, and the Sudan. Two team efforts deserve special mention: the Living Below the Line group raised £1,737 for UNICEF while Brasenose's 49

Town and Gown 10k runners (the largest College entry) generated £3,261 in sponsorship for Muscular Dystrophy. 2012-13 was a notable year for journalism, with a steady stream of contributions to Cherwell (edited for a Term by PPE-ist Tom Beardsworth) and Oxford Student Newspaper. Trinity Term witnessed two large-scale events, both of which were organised with great aplomb: the 19th annual Arts Week and the College's May Ball ('a garden of fire and ice'). Musical events, led by the Director of College Music, Jonathan Newell, enjoyed another successful year, consolidating Brasenose's position as one of Oxford's more musically active Colleges. During the course of the year, a variety of concerts took place in Chapel that showcased the talents of academics, students, and staff on instruments as diverse as the violin, trumpet, organ, and bagpipes, while the weekly performances by the Chapel Choir continued to grow in repertoire and quality. Graduate Blurbs was a regular feature on Wednesday evenings throughout the year, featuring presentations by current members and alumni including economist and broadcaster Tim Hartford. The 50th anniversary of the establishment of the HCR was celebrated at the annual graduate garden party, which this year took place in Old Quad to mark the first half-century.

Support from Alumni

The College benefits from significant support from former students, staff and friends. Many gave generously of their time to provide mentoring and career advice to the current students. The highlight of this programme was a seminar on careers in the media. This resulted in several internships for current students. We are particularly grateful to the alumni who serve on our Investment and Fundraising Advisory Committees for their time and invaluable expertise.

Philanthropic support for the College is essential to the maintenance of high standards in teaching, research and student support and the excellence of the facilities. The total received by way of legacies and donations this year was £2,297,000 (2012 £2,371,000). The College is very grateful to the 750 alumni who supported the Annual Fund with gifts totalling £262,000 (2012: £269,000), and also to the donors who were able to make a permanent contribution to the financial well-being of the College with gifts to the endowment totalling £1,871,000 in this year. Other gifts including legacies totalled £164,000.

The College was particularly grateful to alumni for their generosity for the endowment of the Fellowship in Politics and Comparative Government, formerly held by Professor Vernon Bogdanor. Pledges exceeded £1.2 million, and so triggered the matched funding available from the University's Teaching Fund, which ensures that posts are fully endowed in perpetuity.

The College also received generous donations in the year to complete an endowment for an Economics Fellowship; start an endowment for a Classics Fellowship and build an endowment for bursaries. The College is now starting to raise funds for the restoration of the Old Cloisters which will house an extension to the library, and so provide extra study space demanded by the students.

Particular thanks go to:

William Delafield Decd. (Geography, 1957) Dominic Barton (Economics 1984) Gerald Smith (Philosophy 1984) Sir David Akers Jones (English 1949) Peter Mosse (PPE 1966) and his mother Barbara.Mosse Marcus Everard (Chemistry 1978) Simon Duffy (PPE 1969) Gordon Orr (Engineering 1981) Malcolm Hodkinson (Clinical Medicine 1949)

FUTURE PLANS

The College will continue to recruit the best possible students from the widest possible background, with particular energy directed to encouraging applicants from schools that do not traditionally send students to

Oxford. Brasenose will share the costs with the University of supporting those students from families with lower incomes through Oxford's package of fee waivers and bursaries, which is the most generous universal package offered by any English University.

The College will continue to recruit and retain world class academics to carry out research, and to provide academic teaching and guidance to its students so they can achieve to the best of their abilities, and to provide the facilities and environment required for the development and enjoyment of students outside their academic studies.

The College will seek financial support for the development of all its activities, and particularly for the support of students, the endowment of Fellowships, and for the development of its facilities, including the conversion of the Old Cloisters to a Reading Room.

FINANCIAL REVIEW

The College's consolidated total funds increased by £14.5m in the year, standing at £124.7m at 31 July 2013. The endowment funds increased by £14.4m to £104.6m, the restricted funds decreased by £0.1m to £0.7m and the College's unrestricted funds increased slightly by £0.2m to £19.4m.

The College's incoming resources were £9.9m in the year, compared with £9.8m in 2011-12. Fee income increased by £0.3m but this was offset by a presentational change in relation to Oxford Opportunity Bursary funding, arising from a change in administrative arrangements. Residential, conference and investment income all rose slightly compared to 2011-12.

Expenditure in the year totalled £9.1m in 2012-13 (£9.1m in 2011-12), leaving the College with net incoming resources before capital gains on investments of £0.8m (2012: £0.7m).

Most of these inflow (£0.6m) related to the endowment funds, and include a transfer to the restricted and unrestricted funds of £3.2m, in accordance with the College's total return policy. The endowments also benefited from capital gains of £1.6m on the land and property portfolio, and on the investment portfolio of £12.1m, thus ending the year at £104.6m.

The unrestricted funds saw a small inflow of £0.2m, ending the year at £19.4m, representing general and designated funds which are consistent with the reserves policy.

Reserves policy

The College's reserves policy is to maintain sufficient free reserves to provide both working capital to finance the College operations, despite the uneven pattern of receipts which are weighted to the start of the academic year, and some reserves to enable it to meet its short-term financial obligations without interruption to services in the event of an unexpected revenue shortfall.

The College's free reserves at the year end amounted to £3.6m (2011/12 £3.0m), representing net current assets in unrestricted funds, excluding designated funds. Designated funds at 31 July 2013 totalled £0.5m, of which £0.1m consisted of funds set aside for the final retention payment on the building works.

Investment policy, objectives and performance

The College's investment objective is to preserve the value of its assets in real terms while allowing it to make an annual withdrawal of funds to support the activities of the College.

To meet these objectives the College's investments as a whole are managed on a total return basis, maintaining diversification across a range of asset classes in order to produce an appropriate balance between risk and return. The Governing Body has decided to withdraw 3.75% (with a maximum of 4.5%) each year from the endowment, based on the average closing value of the endowment over the past 5 years. In

accordance with this policy, the Governing Body transferred £3.2m from the endowment to restricted and unrestricted funds for spending in the year. In funds where these balances have not yet been fully expended, the unspent balances are carried forward for spending in the near future. The Governing Body will keep the level of withdrawal under review to balance the needs and interests of current and future beneficiaries of the College's activities.

The investment strategy, policy and performance are monitored by the Investment Advisory Committee who report to the Estates & Finance Committee. At the year end, the College's endowments were valued at £104.4m (2012 £90.2m. Over the three years to 30 June 2013, the portfolio produced total returns of 9.7% per year. This was 2.3% per annum ahead of the College's target, which is to earn 3.75% more than inflation (RPI). Over the same three year period the FTSE 100 index of UK shares returned 12.1% per year. About 60% of the College's endowment is invested in equities, with 30% invested in property and the remainder in other financial instruments. The property portfolio also benefitted in July 2013 from a revaluation by external advisers resulting in revaluation gains in the year totalling £1.6million, which are included in these financial statements.

STATEMENT OF ACCOUNTING AND REPORTING RESPONSIBILITIES

The Governing Body is responsible for preparing the Report of the Governing Body and the financial statements in accordance with applicable law and regulations.

The law applicable to charities in England and Wales requires the members of Governing Body, who are trustees of the charity, to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

The trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and the group and of the incoming resources and application of resources, including the income and expenditure, of the group for that period.

In preparing these financial statements, the Governing Body is required to:

- select the most suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the College will continue to operate.

The Governing Body is responsible for keeping proper accounting records that are sufficient to show and explain the College's transactions and disclose with reasonable accuracy at any time the financial position of the College and enable it to ensure that the financial statements comply with the Charities Act 2011. It is also responsible for safeguarding the assets of the College and ensuring their proper application under charity law and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Governing Body on 13 November 2013 and signed on its behalf by:

Prof Alan Bowman Principal

Brasenose College Report of the Auditor to the Members of the Governing Body of Brasenose College

We have audited the financial statements of Brasenose College for the year ended 31 July 2013 which comprise the Statement of Financial Activities, the Group and Charity balance sheets, the Group Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Charity's trustees, as a body, in accordance with section 154 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the Charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 10, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

We have been appointed auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under Section 154 of that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at <u>www.frc.org.uk/apb/scope/private.cfm</u>.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent Charity's affairs as at 31 July 2012 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Report of the Governing Body is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Grant Thornton UK LLP Statutory Auditor, Chartered Accountants OXFORD

Grant Thornton UK LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

1. Scope of the financial statements

The financial statements present the Consolidated Statement of Financial Activities (SOFA), the Consolidated and College Balance Sheets and the Consolidated Cash Flow Statement comprising the consolidation of the College and with its wholly owned subsidiary, Brasenose Limited. No separate SOFA has been presented for the College alone as permitted by paragraph 397 of the Charities SORP 2005. The results of the subsidiary as included in the consolidated income, expenditure and results of the College are disclosed in note13.

2. Basis of accounting

The financial statements have been prepared under the Charities Act 2011 and in accordance with the Statement of Recommended Practice on Accounting and Reporting by Charities issued in 2005 ("the Charities SORP"), with the exception of the presentation of the transfer of Total Return Applied to Income, detailed below, and in accordance with applicable accounting standards. The financial statements are drawn up on the historical cost basis of accounting as modified by the revaluation of investment properties and other investments. Under the Charities SORP, the transfer from Endowment under total return accounting is required to be shown under Net Incoming Resources before Transfers. The Trustees consider that, under total return accounting, this represents a form of income on which college budgets are based, and that it is preferable, in order to present a 'true and fair' picture of the financial affairs of the college, to include this transfer as Total Return Applied as Income' in the income section of the SOFA. This has no net effect on the total incoming resources, nor on the net movement of funds. There are no disclosures required by the SORP that have not been provided. This change in accounting policy has been introduced in these financial statements. No prior year adjustment is required as there is no change to the prior year balance sheet or to the total funds in the SOFA.

3. Incoming resources from fee income, HEFCE support and other charges for services

Fees receivable, HEFCE support and charges for services and use of the premises, less any scholarships, bursaries or other allowances granted by the College, but including contributions received from restricted funds, are accounted for in the period in which the related service is provided.

4. Incoming resources from donations and legacies

Voluntary income is accounted for when the College has entitlement to the funds, the amount can be reliably quantified and there is reasonable certainty of its ultimate receipt. Voluntary income received for the general purpose of the College is credited to unrestricted funds. Voluntary income which is legally restricted to specific wishes of the donor is credited to the relevant restricted fund or, where the donation, grant or legacy is required to be held as capital, to the endowment funds. Where donations are received otherwise than in cash, they are valued at the market value of the underlying assets received at the date of receipt.

5. Conference and Other Trading Income

Conference Income in relation to conferences than span the year end is accrued for in accordance with the proportion of completion. All other trading income is credited to the SOFA on a receivables basis.

6. Investment income

Interest on bank balances and fixed interest securities is accounted for in the period to which the interest relates.

Dividend income and similar distributions are accounted for in the period in which they become receivable. Income from investment properties is accounted for in the period to which the rental income relates.

7. Expenditure

Expenditure is accounted for on an accruals basis. Indirect expenditure is apportioned to expenditure categories based on the estimated amount attributable to that activity in the year, either by reference to staff time or the use made of the underlying assets, as appropriate. Irrecoverable VAT is included with the item of expenditure to which it relates.

Grants awarded are charged as expenditure as soon as they become legal or operational commitments. Governance costs comprise the costs of complying with constitutional and statutory requirements.

Intra-group sales and charges between the College and its subsidiaries are excluded from trading income and expenditure.

8. Leases

Rentals payable under operating leases are charged in the SOFA on a straight line basis over the relevant lease terms.

The cost of the assets held under finance leases is included within fixed assets and depreciation is charged in accordance with the accounting policy for each class of asset concerned. The corresponding capital obligations under these leases are shown as liabilities. The finance charge element of rentals is charged to the Statement of Financial Activities and classified within finance costs as incurred.

9. Tangible fixed assets

Expenditure on the acquisition, construction or enhancement of land and buildings costing more than £5,000 together with expenditure on equipment costing more than £5,000 is capitalised and carried in the balance sheet at historical cost.

Other expenditure on equipment incurred in the normal day-to-day running of the College and its subsidiaries is charged to the Statement of Financial Activities as incurred.

10. Depreciation

Depreciation is provided to write off the cost of all relevant tangible fixed assets, less their estimated residual value, in equal annual instalments over their expected useful economic lives as follows:

Freehold properties, including major extensions50 yearsLeasehold properties50 years or period of lease if shorterBuilding improvements50 years or period of lease if shorterPlant and Machinery20 yearsComputer Systems and Equipment4 yearsFreehold land is not depreciated. The cost of maintenance is charged in the Statement of FinancialActivities in the period in which it is incurred.

11. Investments

Investment properties are valued as individual investments at their market values as at the balance sheet date. Purchases and sales of investment properties are recognised on exchange of contracts. Listed investments are valued at their mid-market values as at the balance sheet date. Investments such as hedge funds and private equity funds which have no readily identifiable market value are included at the most recent valuations from their respective managers.

Gains and losses arising on the investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

12. Stocks

Stocks are valued at the lower of cost and net realisable value, cost being the purchase price on a first in, first out basis.

13. Liabilities

Liabilities are recognised when there is a legal and constructive obligation committing the charity to the expenditure.

14. Foreign currencies

Transactions denominated in foreign currencies during the year are translated at prevailing rates of exchange at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates applying at the Balance Sheet date or, where there are related forward foreign exchange contracts, at the contract rates. The resulting exchange differences are taken to the Statement of Financial Activities.

15. Total Return investment accounting

The College adopts a 'total return' basis for the investment of its endowment, which it invests without regard to the capital/income distinctions of trust law and with discretion to apply any part of the accumulated total return on the investment as income for spending each year. Until this power is exercised, the total return is accumulated as a capital supplement to the preserved value of the permanent endowment.

The Governing Body has decided that it is in the best interests of the College to account for its invested expendable endowment capital in the same way, though there is no legal restriction on the power to spend such capital.

For the carrying value of the preserved permanent capital, the Trustees have taken its open market value as at 1 August 2002, together with the original gift value of all subsequent endowments received.

16. Fund accounting

The total funds of the College and its subsidiaries are allocated to unrestricted, restricted or endowment funds based on the origins of the funds and the terms set by the donors. Endowment funds are further sub-divided into permanent and expendable.

Unrestricted funds can be used in furtherance of the objects of the College at the discretion of the Governing Body. The Governing Body may decide that part of the unrestricted funds shall be used in future for a specific purpose and this will be accounted for by transfers to appropriate designated funds. Restricted funds comprise gifts, legacies and grants where the donors have earmarked funds for specific purposes. They consist of either gifts where the donor has specified that both the capital and any income arising must be used for the purposes given or the income on gifts where the donor has required that the capital be maintained and the income used for specific purposes.

Permanent endowment funds arise where donors specify that the funds should be retained as capital for the permanent benefit of the College. Any income arising from the capital will be accounted for as unrestricted funds unless the donor has placed restricted the use of that income, in which case it will be accounted for as a restricted fund.

Expendable endowment funds are similar to permanent endowment in that they have been given, or the College has determined based on the circumstances that they have been given, for the long term benefit of the College. However, the Governing Body may at their discretion determine to spend all or part of the capital.

17. Pension costs

The costs of retirement benefits provided to employees of the College through two multi-employer defined pension schemes are accounted for as if these were defined contribution schemes in accordance with the requirements of FRS 17. The College's contributions to these schemes are charged in the period in which the salaries to which the contributions relate are payable.

Brasenose College Consolidated Statement of Financial Activities For the year ended 31 July 2013

	Notes	Unrestricted Funds £'000	Restricted Funds £'000	Endowed Funds £'000	2013 Total £'000	2012 Total £'000
INCOMING RESOURCES						
Resources from charitable activities Teaching, research and residential	1	5,301 5,301	0	0	5,301 5,301	5,124 5,124
Resources from generated funds Legacies and donations Trading income Investment income Total Return Applied to Income Bank and other interest	2 3 14,19 4	253 91 3 2,976 32	174 0 0 220 0	1,871 0 2,171 (3,196) 0	2,298 91 2,174 0 32	2,371 48 1,986 0 94
		3,355	394	846	4,595	4,499
Other incoming resources		7	0	0	7	185
Total Incoming Resources		8,663	394	846	9,903	9,808
RESOURCES EXPENDED						
Cost of generating funds Fundraising Trading expenditure Investment management costs	5	471 20 0 491	0 0 0 0	0 0 250 250	471 20 250 741	453 25 138 616
Charitable activities Teaching, research and residential	5	7,875 7,875	496 496	0	8,371 8,371	<u>8,474</u> 8,474
Governance costs	8	21	0	0	21	21
Total Resources Expended		8,387	496	250	9,133	9,111
Net incoming/(outgoing) resources before transfers Transfers between funds	19	276 (44)	(102) 10	596 34	770 0	697 0
Net incoming/(outgoing) resources before other gains and losses		232	(92)	630	770	697
Investment gains/(losses)		14	0	13,744	13,758	(169)
Net movement in funds for the year		246	(92)	14,374	14,528	528
Fund balances brought forward	19	19,152	803	90,201	110,156	109,628
Funds carried forward at 31 July	19	19,398	711	104,575	124,684	110,156

Brasenose College Consolidated and College Balance Sheets As at 31 July 2013

	Notes	2013 Group £'000	2012 Group £'000	2013 College £'000	2012 College £'000
FIXED ASSETS Tangible assets	10	24,370	24,869	24,800	25,281
Property investments	10	27,021	25,494	27,021	25,494
Securities and other investments	12	75,892	60,862	75,892	61,062
	_	127,283	111,225	127,713	111,837
CURRENT ASSETS					
Stocks		252	222	244	211
Debtors	15	2,454	2,705	2,551	2,987 4,400
Deposits and other short term investments Cash at bank and in hand		2,500 2,220	4,400 1,557	2,500 2,084	4,400 1,311
Cash at bank and in hand		2,220	1,557	2,004	1,311
	_	7,426	8,884	7,379	8,909
CREDITORS: falling due within one year	16	1,025	953	992	982
NET CURRENT ASSETS/(LIABILITIES)	_	6,401	7,931	6,387	7,927
TOTAL ASSETS LESS CURRENT LIABILITIES		133,684	119,156	134,100	119,764
CREDITORS: falling due after more than one year	17	9,000	9,000	9,000	9,000
NET ASSETS	_	124,684	110,156	125,100	110,764
FUNDS OF THE COLLEGE	19				
Endowment funds		104,575	90,201	104,575	90,201
Restricted funds		711	803	711	803
Unrestricted funds					
Designated funds		554	484	554	484
General funds		18,844	18,668	19,261	19,274
	—	124,684	110,156	125,100	110,762

The financial statements were approved and authorised for issue by the Governing Body of Brasenose College

on:

Prof Alan Bowman, Principal and Trustee

Mr Philip Parker, Bursar and Trustee

Brasenose College Consolidated Cash Flow Statement For the year ended 31 July 2013

Notes	2013 Group £'000	2012 Group £'000
Net cash inflow/(outflow) from operations 25	(1,917)	(2,160)
Returns on investments and servicing of finance Income from investments Finance costs paid	2,206 (411)	2,080 (416)
	1,795	1,664
Capital expenditure and financial investment New endowment capital received Payments for tangible fixed assets Proceeds from sales of tangible fixed assets Payments for investments Proceeds from sales of investments	1,871 (175) 238 (17,981) 14,946 (1,101)	1,735 (4,247) 405 (15,441) 16,035 (1,513)
Management of liquid resources Net (additions to) / withdrawals from term deposits Net (purchase) / sale of current asset investments	1,900 0 1,900	733 0 733
Increase/(decrease) in cash in the year	677	(1,276)
Reconciliation of net cash flow to movement in net funds		
Increase/(decrease) in cash in the year Transfers to/(from) term deposits and current investments (Increase)/decrease in loan and lease finance	677 (1,900) 0	(1,276) (733) 0
Change in cash position	(1,223)	(2,009)
Net funds at 1 August	(3,043)	(1,033)
Net funds at 31 July	(4,266)	(3,042)

1 INCOME FROM CHARITABLE ACTIVITIES

Unrestricted	Restricted	Endowed	2013	2012
Funds	Funds	Funds	Total	Total
£'000	£'000	£'000	£'000	£'000
1,429	0	0	1,429	1,207
479	0	0	479	426
54	0	0	54	49
281	0	0	281	277
131	0	0	131	357
2,927	0	0	2,927	2,808
5,301	0	0	5,301	5,124
	Funds £'000 1,429 479 54 281 131 2,927	Funds Funds £'000 £'000 1,429 0 479 0 54 0 281 0 131 0 2,927 0	Funds Funds Funds £'000 £'000 £'000 1,429 0 0 479 0 0 54 0 0 281 0 0 131 0 0 2,927 0 0	Funds Funds Funds Funds Total £'000 £'000 £'000 £'000 1,429 0 0 1,429 479 0 0 479 54 0 0 54 281 0 0 281 131 0 0 131 2,927 0 0 2,927

The above analysis includes £1,635k received from Oxford University under the CFF Scheme, net of College fees received directly (2012 - £1,426k)

2 TRADING INCOME

3

4

				2013 £'000	2012 £'000
Subsidiary company trading income				90	48
Other trading income				1	0
			_	91	48
INVESTMENT INCOME					
	Unrestricted	Restricted	Endowed	2013	2012
	Funds	Funds	Funds	Total	Total
	£'000	£'000	£'000	£'000	£'000
Agricultural rent	0	0	166	166	138
Commercial rent	0	0	696	696	706
Other property income	0	0	41	41	51
Equity dividends	3	0	1,249	1,252	1,090
Income from fixed interest stocks	0	0	0	0	0
Interest on fixed term deposits and cash	0	0	19	19	2
Other investment income	0	0	0	0	0
	3	0	2,171	2,174	1,986
BANK AND OTHER INTEREST INCOME					
	Unrestricted	Restricted	Endowed	2013	2012
	Funds	Funds	Funds	Total	Total
	£'000	£'000	£'000	£'000	£'000
Bank interest	18	0	0	18	78
Other interest	14	0	0	14	15
	32	0	0	32	94

Brasenose College Notes to the financial statements For the year ended 31 July 2013

ANALYSIS OF RESOURCES EXPENDED 5

ANALISIS OF RESOURCES EXPENDED					
	Direct	Other	Support	2013	2012
	staff costs	direct costs	costs	Total	Total
	£'000	£'000	£'000	£'000	£'000
Costs of generating funds					
Fundraising	283	146	42	471	453
Trading expenditure	0	0	20	20	25
Investment management costs	0	216	34	250	138
Total costs of generating funds	283	362	96	741	616
Charitable expenditure					
Teaching, research and residential	3,810	2,587	1,974	8,371	8,474
Total charitable expenditure	3,810	2,587	1,974	8,371	8,474
Governance costs	0	21	0	21	21
Total resources expended	4,093	2,970	2,070	9,133	9,111

The College is liable to be assessed for Contribution under the provisions of Statute XV of the University of Oxford. The Contribution Fund is used to make grants and loans to colleges on the basis of need. Contribution is calculated annually in accordance with regulations made by the Council of the University.

The teaching, research and residential costs include College Contribution payable of £69k (2012 - £82k).

SUPPORT COSTS 6

	Generating Funds £'000	Teaching, research & residential £'000	Governance £'000	2013 Total £'000	2012 Total £'000
Financial and domestic admin	65	595	0	660	660
Human resources	3	124	0	127	109
IT	27	171	0	198	206
Depreciation	1	673	0	674	635
Loss/(profit) on fixed assets	0	0	0	0	000
Bank interest payable	0	411	0	411	416
Other finance charges	0	0	0	0	0
	96	1,974	0	2,070	2,025

Finance and administration, IT and Human Resources costs are attributed according to the estimated staff time spent on each activity. Depreciation costs are attributed according to the use made of the underlying assets. Interest and other finance charges are attributed according to the purpose of the related financing.

Staff costs of College Officers that form part of the financial and domestic administrative function are now treated as support costs. In the prior year these costs were accounted for as direct staff costs. Costs of £159k have been reallocated in this way.

7 **GRANTS AND AWARDS**

During the year the College funded research awards and bursaries to students from its restricted and unrestricted fund as follows:	Unrestricted Funds £'000	Restricted Funds £'000	2013 Total £'000	2012 Total £'000
Scholarships, prizes and grants	51	204	255	253
Bursaries and hardship awards	88	63	151	178
Grants to other institutions	0	0	0	88
	139	267	406	519

The above costs are included within the charitable expenditure on Teaching, research and residential

The figure included above represents the cost to the college of the Oxford Bursaries scheme. Students of this college received £183k in bursaries in 2012-13 (2011-12 £164k), and £23k in fee waivers (2011-12 £ nil).

8 GOVERNANCE COSTS

	2013 £'000	2012 £'000
Governance costs comprise:		
Auditor's remuneration - audit services	20	21
Auditor's remuneration - other services	0	0
Legal and other fees on constitutional matters	1	0
Other governance costs	0	0
	21	21

No amount has been included in Governance Costs for the direct employment costs or reimbursed expenses of the College Fellows on the basis that these payments relate to the Fellows involvement in the College's charitable activities or the generation of funds. Details of the remuneration of the Fellows and their reimbursed expenses are included as a separate note within these financial statements.

9 STAFF COSTS

STAFF COSTS	2013	2012
The aggregate payroll costs for the year were as follows.	£'000	£'000
Salaries and wages	3,954	3,998
Social security costs	264	289
Pension costs	540	524
Other benefits	87	72
	4,850	4,883
The average number of permanent employees of the College, excluding Trustees,		
on a full time equivalent basis was as follows.	2013	2012
Tuition and research	34	27
College residential	75	78
Fundraising	5	4
Support	16	11
Total	130	120
The average number of employed College Trustees during the year was as follows.		
University Lecturers	17	16
CUF Lecturers	13	11
Other teaching and research	3	3
Other	4	3
Total	37	33

The College also benefits from temporary staff, agency workers and those part-time external tutors who are not on the College payroll.

The following information relates to the employees of the College excluding the College Trustees. Details of the remuneration and reimbursed expenses of the College Trustees is included as a separate note in these financial statements.

The number of employees (excluding the College Trustees) during the year whose gross pay and benefits (excluding employer NI and pension contributions) fell within the following bands was:

£60,001-£70,000 £70,001-£80,000	2 1	2 1
The number of the above employees with retirement benefits accruing was as follows:		
In defined benefits schemes	123	118
The College contributions to defined benefit pension schemes totalled	£540,445	£524,178

10 TANGIBLE FIXED ASSETS

Group	Freehold	Plant and	Fixtures,	
	land and	Machinery	Fittings and	
	buildings	maeriniery	Equipment	Total
	£'000	£'000	£'000	£'000
Cost				
At start of year	29,934	1,085	738	31,757
Additions	124	0	51	175
Disposals	0	0	0	0
At end of year	30,058	1,085	789	31,932
Depreciation				
At start of year	6,104	69	715	6,888
Charge for the year	571	54	49	674
On disposals	0	0	0	0
At end of year	6,675	123	764	7,562
Net book value				
At end of year	23,383	962	25	24,370
At start of year	23,830	1,016	23	24,869
College	Freehold	Plant and	Fixtures,	
	land and	Machinery	Fittings and	
	buildings		Equipment	Total
	£'000	£'000	£'000	£'000
Cost				
At start of year	30,347	1,085	738	32,170
Additions	141	0	51	192
Disposals	0	0	0	0
At end of year	30,488	1,085	789	32,362
Depreciation				
At start of year	6,104	69	715	6,888
Charge for the year	571	54	49	674
On disposals	0	0	0	0
At end of year	6,675	123	764	7,562
Net book value	00.010			04 000
At end of year	23,813	962	25	24,800

The College has substantial long-held historic assets all of which are used in the course of the College's teaching, research and residential activities. These comprise listed buildings on the College site, together with their contents comprising works of art, ancient books and manuscripts and other treasured artefacts. Because of their age and, in many cases, unique nature, reliable historical cost information is not available for these assets and could not be obtained except at disproportionate expense. However, in the opinion of the Trustees the depreciated historical cost of these assets is now immaterial.

11 PROPERTY INVESTMENTS

Group and College	Agricultural £'000	Commercial £'000	Other £'000	2013 Total £'000	2012 Total £'000
Valuation at start of year	13,269	10,330	1,898	25,497	24,549
Additions and improvements at cost	163	0	0	163	132
Disposals net proceeds	(231)	0	(7)	(238)	(405)
Revaluation gains/(losses) in the year	2,172	(616)	43	1,599	1,218
Valuation at end of year	15,373	9,714	1,934	27,021	25,494

A formal valuation of the agricultural properties was prepared by Savills as at 31 July 2013, and of the commercial and other properties by Cluttons at the same date.

12 SECURITIES AND OTHER INVESTMENTS

			2013	2012
			£'000	£'000
Group investments				
Valuation at start of year			60,862	62,976
New money invested			17,816	15,309
Amounts withdrawn			(14,946)	(16,035)
(Decrease)/increase in value of investments			12,160	(1,388)
Group investments at end of year		-	75,892	60,862
Investment in subsidiaries			0	200
College investments at end of year		-	75,892	61,062
Group investments comprise:	Held outside	Held in	2013	2012
	the UK	the UK	Total	Total
	£'000	£'000	£'000	£'000
Equity investments	5,224	56,153	61,377	49,943
Global multi-asset funds	12,962	0	12,962	9,284
Property funds	0	1,553	1,553	1,635
Fixed interest stocks	0	0	0	0
Alternative and other investments	0	0	0	0
Fixed term deposits and cash	0	0	0	0
Total group investments	18,186	57,706	75,892	60,862

Group investments include £9,523k of unlisted investments valued as at 30th June 2013. These investments are illiquid, and the June valuation is considered to provide an adequate estimate of value as at July.

13 SUBSIDIARY UNDERTAKINGS

The College holds 100% of the issued share capital in Brasenose Limited, a company providing trading services and construction design and build services to the College.

The results of the subsidiary and its assets and liabilities at the year end were as follows.	Brasenose Ltd £'000
Turnover Expenditure Donation to College under gift aid	141 (90) (40)
Result for the year	11
Total assets Total liabilities	148 (137)
Net funds at the end of year	11

14 STATEMENT OF INVESTMENT TOTAL RETURN

The Trustees have adopted a policy of total return accounting for the College investment returns with effect from 1/8/02. The investment return to be applied as income is calculated as 3.75% of the average closing value of the investments in each of the last five years. For donations to the endowment received within this five year period, income is calculated as 3.75% of the amount received.

The amount applied as income for spending is included within the Income section of the SOFA on the basis that this gives a clearer understanding of the financial position of the college.

The preserved value of the invested endowment capital represents its open market value in 2002 together with all subsequent endowments valued at the date of the gift.

	Permanent Endowment £'000	Expendable Endowment £'000	Total £'000
Investment total return			
Income distributions	2,447	1,595	4,041
Capital gains/losses	11,985	1,760	13,744
Investment management costs	(250)	0	(250)
Total return for the year	14,182	3,354	17,536
Amount applied as income for spending	(2,634)	(562)	(3,196)
Net increase in Unapplied Total Return in the year	11,548		
Unapplied Total Return at start of year	31,003		
Unapplied Total Return at end of year	42,551		
Preserved value of original permanent endowments	50,348		

15 DEBTORS

Group £'000	Group	College	College
£'000			Concyc
	£'000	£'000	£'000
243	315	236	306
34	78	34	78
24	0	128	291
11	11	11	11
743	767	743	767
0	21	0	21
1,399	1,513	1,399	1,513
2,454	2,705	2,551	2,987
	243 34 24 11 743 0 1,399	243 315 34 78 24 0 11 11 743 767 0 21 1,399 1,513	243 315 236 34 78 34 24 0 128 11 11 11 743 767 743 0 21 0 1,399 1,513 1,399

16 CREDITORS: falling due within one year

10	CREDITORS: failing due within one year				
		2013	2012	2013	2012
		Group	Group	College	College
		£'000	£'000	£'000	£'000
	Trade creditors	220	207	196	201
	Taxation and social security	93	34	93	83
	College contribution	80	90	80	95
	Accruals and deferred income	573	533	564	351
	Other creditors	59	89	59	57
		1,025	953	992	820
17	CREDITORS: falling due after more than one year				
		2013	2012	2013	2012
		Group	Group	College	College
		£'000	£'000	£'000	£'000
	Bank loans	9,000	9,000	9,000	9,000
		9,000	9,000	9,000	9,000

In 2009 the College took out an unsecured bank loan at 4.588% fixed rate repayable in 2049. The College is investing each year in a designated fund to contribute to repayment of this loan in 2049.

18 PROVISIONS FOR LIABILITIES AND CHARGES

There are no provisions for liabilities and charges at the year end, or the prior year end.

19 FUNDS OF THE COLLEGE MOVEMENTS

	At 1 August 2012 £'000	Incoming resources £'000	Resources expended £'000	Transfers £'000	Gains/ (losses) £'000	At 31 July 2013 £'000
Endowment Funds - Permanent						
Permanent Endowment Fund	68,872	1,620	(250)	(2,596)	9,292	76,938
Hulme Capital Fund	4,118	108		(108)	926	5,043
Grimbaldson Capital Fund	2,431	64		(64)	547	2,978
Somerset Thornhill Capital Fund	754	20		(20)	169	923
Tutorial/Classics Fellowship Capital Fund	694	290		(20)	94	1,058
Germaine Capital Fund	677	18		(18)	152	829
Humphries Capital Fund	546	14		(14)	123	669
Heath Harrison Cap Fund (1907&1925)	459	12		(12)	103	562
Lucas Bequest Capital Fund	349	9		(9)	78	427
Somerset Iver Capital Fund	341	9		(9)	77	418
Watson, John Capital Fund	310	8		(8)	70	380
Kwai Cheong Graduate Studentship Fund	271	6		(9)	37	304
Collins Capital Fund	265	7		(7)	60	325
Undergraduate Bursary Capital Fund	198	234		322	27	781
Jeffery Bequest (Mod Hist) Capital Fund	106	3		(3)	24	129
Profumo Capital Fund	74	2		(2)	17	91
23 Other Funds for General Purposes	851 #	22	0	(22)	191	1,042
	81,317	2,447	(250)	(2,600)	11,985	92,899

Brasenose College Notes to the financial statements For the year ended 31 July 2013

	At 1 August	Incoming	Resources		Gains/	At 31 July
	2012	resources	expended	Transfers	(losses)	2013
	£'000	£'000	£'000	£'000	£'000	£'000
Endowment Funds - Expendable	000	04		(0.4)	0.07	4 4 9 9
Hector Pilling Capital Fund Stallybrass Bequest Capital Fund	922 896	24 24		(24) (24)	207 201	1,129 1,098
Trust Fund Surplus Income Capital Fund	864	24 23		(24)	194	1,098
Fiddian Capital Fund	842	23		(23)	189	1,030
Roger Thomas Bequest Cap Fund	767	20		(20)	172	939
Bedford Capital Fund	702	18		(22)	131	830
Curran Capital Fund	449	12		(12)	101	551
Stallybrass Memorial Capital Fund	396	10		(10)	89	485
Peters Capital Fund	300	8		(8)	67	368
Economics Fellowship Capital Fund	796	539		(29)	107	1,413
Cashmore Capital Fund	248	28		(309)	33	1
Garrick Law Fellowship Capital Fund	1,200	28		(45)	162	1,345
Politics Fellowship Capital Fund	0	825		0	0	825
Various Funds for General Purposes	499 ‡	# 14	0	(14)	103	603
	8,884 #	# 1,595	0	(562)	1,760	11,676
Total Endowment Funds	90,201	4,042	(250)	(3,162)	13,744	104,575
Restricted Funds						
Deferred Capital Fund	294	0	(7)	0		287
Fiddian Income Fund	128	0	(3)	22		146
Germaine Income Fund	18	0	(36)	18		(0)
Hector Pilling Income Fund	37	0	(16)	24		45
Peter Moores Chinese Bus Stud Fund	12	27	(24)	0		15
Major Gifts Restricted Campaign Fund	90	24	(33)	(28)		53
Barry Nicholas Income Fund	21	0	(7)	4		18
Student Support Annual Fund	0	69	(112)	43		(0)
9 funds for Student Support	28 ‡ 36 ‡		(27)	29 0		30 34
2 funds to support Archive and Library 7 funds to support Tutorial Fellowships	30 # 86 #		(9) (176)	119		34 30
Other minor funds	51 ‡		(42)	(0)		54
Total Restricted Funds	803	174	(496)	230	0	711
Unrestricted Funds						
General Reserve	18,668	5,439	(8,385)	3,104	14	18,844
Designated Building Reserve Fund	110			0		110
Hulme Income Fund	0	59	(0)	(59)		0
Bedford Income Fund	49	0	0	22		71
Benefactions Income Fund	3	0	0	1		4
Benefits Income Fund	5	0	0	0		5
BNC Charitable History Income Fund	13	0	0	0		13
BNC Charitable Law Income Fund Brasenose Scholarship Income Fund	92 18	0 0	0 0	0 0		92 18
Junior Research Income Fund	48	0	0	0		48
Library Special Income Fund	40	0	0	0		40
Michael Woods Income Fund	12	0	(2)	0		10
Reynolds Prize Inc Fund	3	0	0	0		3
Roger Thomas Bequest Income Fund	39	0	0	20		59
Thomas & Jones Inc Fund	6	0	0	0		6
Unrestricted/Greatest Need Annual Fund	0	140	0	(140)		0
Unrestricted Campaign Fund	0	32	0	(32)		0
JCR Dilapidation Fund	0	1	(2)	7		6
HCR Dilapidation Fund	0	2	0	7		9
BNC Australia Scholarship Delafield Fund	62 0	0 15	0 0	0 0		62 15
Total Designated Reserves	484	248	(4)	(173)	0	554
Total Unrestricted Funds	19,152	5,687	(8,387)	2,931	14	19,398
Total Funds		·		·		
i otal Funds	110,156	9,903	(9,132)	0	13,758	124,684

Of the total transfers from endowment funds of £3,162k, £3,196k relates to the total return transfer, which is shown in the income section of the SOFA.

£30k was transferred from Major Gifts Restricted Fund in to the Undergraduate Bursary Endowment Fund in accordance with the wishes of the donor. This donation was received in the year eding 31/7/12.

The College policy is individual disclosure of the most significant funds only.

20 FUNDS OF THE COLLEGE DETAILS

The following is a summary of the origins and purposes of each of the Funds

Endowment Funds - Permanent:

Permanent Endowment Fund

Hulme Capital Fund

Grimbaldson Capital Fund Somerset Thornhill Capital Fund Tutorial Fellowship Fund Germaine Capital Fund Humphries Capital Fund Lucas Bequest Capital Fund Somerset Iver Capital Fund Watson, John Capital Fund Kwai Cheong Graduate Studentship Fd Collins Capital Fund Undergraduate Bursary Fund Jeffery Bequest Capital Fund Profumo Capital Fund

Endowment Funds - Expendable:

Hector Pilling Capital Fund Stallybrass Bequest Capital Fund Trust Fund Surplus Income Capital Fd Fiddian Capital Fund Roger Thomas Bequest Capital Fund Bedford Capital Fund Curran Capital Fund Stallybrass Memorial Capital Fund Peters Capital Fund Economics Fellowship Fund Cashmore Fund Garrick Law Fellowship Capital Fund Politics Fellowship Capital Fund

Restricted Funds:

Deferred Capital Fund Peter Moores Fund

Major Gifts Restricted Campaign Fund Barry Nicholas Income Fund

Student Support Annual Fund Tanner Trust Fund Various Income Funds

Designated Funds

Designated Building Reserve Fund

BNC Australia Delafield Fund Various A consolidation of gifts and donations which comprise the historic endowment of the College. and which the Governing Body considers to be permanent endowment Capital balance of past donations from the Hulme (Educational) Trust in Manchester, which are given for the general purposes of the College A consolidation of gifts and donations 1686 capital balance of past donations for general purposes A 2009/10 fund in support of Tutorial Fellowships 1972 Will Trust Fund to support scholarships for Home/EU graduates 1952 Will Trust Fund to support scholarships Capital balance of a past donation to suport the general purposes of the College To support a Junior Research Fellow/research activities 1686 for general purposes 1899 for general purposes 2009/10 to fund a Dphil studentship for a student preferably from China 1939 for general purposes A 2010/11 to support undergraduate bursaries 1975 to support the publication of learned works, and/or an exhibition in History 1940 to suport extra-curricular activities of undergraduates of educational benefit

1988 to support graduate scholarships/studentships preferably RAF/Commonwealth 1948 to support the teaching of law Capitalised balance of past surplus income for general purposes For the support of undergraduate/graduate students from Monmouth/Haberdashers Schools For the furtherance of education 1996 bequest for general purposes 1965 supports the Curran Tutor in Physiology Consolidation of donations raised by the Brasenose Society in 1949, for general purposes For the endowment of a Fellowship in economics Valedictory fund in name of former Principal for bursaries For the endowment of a Fellowship in politics For the endowment of a Fellowship in law

This fund is amortised over the life time of the relevant capital asset An income fund which supports the post of the Tutor in Chinese Management Studies. The underlying endowment funds are held by the University. A consolidation of recent donations for restricted purposes Anonymous donation in memory of former Principal to support a graduate law scholar intending to practise at the bar of England & Wales Regular giving by alumni in support of grant funding to individual students Charitable donations from the University of Utah, in support of the Tanner Lectures For details of the fund which generates income for the related Restricted Income Fund, see the endowment fund above.

Unrestricted Funds which were set aside in order to provide reserve funding for future building projects of the College Funds raised and set aside to match-fund the Oxford Australia Scholarship programme Funds received from the Delafield Trust by way of a legacy. The College has designated funds for a variety of purposes, which are currently under review

The General Unrestricted Funds represent accumulated income from the College's activities and other sources that are available for the general purposes of the College

The Designated Building Reserve Fund represents funds set aside for the completion of the current building works.

ANALYSIS OF NET ASSETS BETWEEN FUNDS 21

ANALYSIS OF NET ASSETS BETWEEN FUNDS	Unrestricted Funds £'000	Restricted Funds £'000	Endowment Funds £'000	Total £'000	2012 Unrestricted Funds £'000
Tangible fixed assets	24,070	287	0	24,357	24,569
Property investments	0	0	27,021	27,021	0
Securities and other investments	114	0	75,778	75,892	58
Net current assets	4,214	424	1,776	6,414	3,526
Creditor > 1 yr	(9,000)	0	0	(9,000)	(9,000)
	19,398	711	104,575	124,684	19,152

TRUSTEES' REMUNERATION 22

Trustee remuneration

The trustees of the college comprise the governing body, primarily fellows who are teaching and research employees of the college and who sit on governing body by virtue of their employment.

No trustee receives any remuneration for acting as a trustee. However, those trustees who are also employees of the college receive salaries for their work as employees. Where possible, these salaries are paid on external scales and often are joint arrangements with the University of Oxford.

The College has a Remuneration Committee which considers remuneration for all members of Governing Body.

Trustees of the college fall into the following categories:

The Principal

Official Fellows, who either undertake teaching and research duties under the terms of their contract of employment with the College or who are Officers of the College.

Professorial Fellows

Those Supernumerary Fellows who have been elected to Governing Body.

The Principal and Official Fellows are eligible for the college Assisted Housing scheme. 16 Fellows participated in the scheme during the year. 3 trustees live in houses owned by the college. Those not living in college property receive a housing allowance, which is included within the remuneration figures in the bandings below.

Some trustees receive additional allowances for additional work carried out as part time college officers (such as Dean, Tutor for Graduates, Vice Principal, Fellow Librarian). These amounts are included within the remuneration figures below. The total remuneration and taxable benefits as shown below is £1,172k (2011-12 £1,172k). The total of pension contributions is £161k (2011-12 £161k).

Remuneration paid to trustees

		2012-2013	2011-2012		
Range	Number of trustees	Gross remuneration, taxable benefits and pension contributions	Number of trustees	Gross remuneration, taxable benefits and pension contributions	
		£		£	
£1,000-£1,999	3	4,822	3	4,822	
£4,000-£4,999	1	4,243			
£7,000-£7,999	1 0	7,598			
£9,000-£9,999			2	19,042	
£11,000-£11,999			1	11,263	
£12,000-£12,999	1	12,274			
£19,000-£19,999	1	19,681	1	19,486	
£20,000-£20,999	1	20,369	3	61,617	
£21,000-£21,999	1	21,058	2	43,485	
£22,000-£22,999	4	90,838	3	67,770	
£23,000-£23,999	•	00,000	2	46,543	
£24,000-£24,999	6	147,211	4	97,702	
£28,000-£28,999	1	28,398	1	28,173	
£30,000-£30,999	2	61,694	2	61,118	
£32,000-£32,999	2	01,004	2	65,499	
£33,000-£33,999	1	33,159	2	00,499	
£35,000-£35,999	1	33,133	1	35,212	
£36,000-£36,999	2	72,918	1	55,212	
£39,000-£39,999	2	72,910	1	39,616	
£40,000-£40,999	1	40,013	1	39,010	
	1	40,013	1	47,524	
£47,000-£47,999	I	47,552	1		
£49,000-£49,999	4	50.4.40		49,650	
£50,000-£50,999	1	50,140	1	50,683	
£51,000-£51,999	2	102,346	1	51,919	
£52,000-£52,999		100.001	1	52,650	
£53,000-£53,999	2	106,631	1	53,773	
£54,000-£54,999	1	54,885			
£55,000-£55,999	1	55,635	1	55,131	
£58,000-£58,999	1	58,993	1	58,418	
£65,000-£65,999	1	65,139			
£68,000-£68,999	1	68,765			
£82,000-£82,999			1	82,906	
£87,000-£87,999			1	87,144	
£93,000-£93,999	1	93,341			
£96,000-£96,999			1	96,145	
£99,000-£99,999	1	99,499			
	39	1,367,202	39	1,287,291	

3 trustees are not employees of the college and do not receive remuneration.

All trustees, together with other senior employees, are eligible for private health insurance as part of their package of remuneration. The taxable value is included in the banded remuneration figures above.

All trustees may eat at common table, as can all other employees who are entitled to meals while working.

Trustee expenses

1 fellows was paid travel expenses for travel to trustee or other meetings (for example meetings in London in relation to college investments). The total cost of these expenses was £51 (2011-12 £1,033).

23 PENSION SCHEMES

The College participates in the Universities Superannuation Scheme ("the USS") and the University of Oxford Staff Pension Scheme ("the OSPS") on behalf its staff. Both schemes are contributory defined benefit schemes (i.e. they provide benefits on length of service and pensionable salary) and are contracted out from the State Second Pension Scheme. The assets of USS and OSPS are each held in separate trustee-administered funds.

Both schemes are multi-employer schemes and the College is unable to identify its share of the underlying assets and liabilities of each scheme on a consistent and reasonable basis. Therefore, as required by the accounting standard FRS17 "Retirement Benefits", the College accounts for the schemes as if they were defined contribution schemes. As a result, the amount charged to the Statement of Financial Activities represents the contributions payable to the schemes in respect of the accounting period.

In September 2005 the government introduced legislation that an employer may not withdraw from a multi-employer scheme without funding (to a specified level) its share of any pension liability in the scheme. The funding level specified is the amount required to buy-out the liabilities with an insurance company, and is commonly known as the 'buy-out debt' or 'section 75 debt'. The buy-out debt is a more onerous funding requirement than the scheme's own cautious assumptions and the sums involved can be very substantial.

The USS actuarial valuation as at 31st March 2011 identified a funding deficit of £2,910m. The USS Joint Negotiating Committee has proposed, and USS has implemented with effect from 1st October 2011, a package of changes, including the admission of new members into a Career Revalued Benefits section. The changes are required to ensure the future sustainability of the Scheme. Further details about the changes may be reviewed on the USS website, <u>www.uss.co.uk</u>. After allowing for these changes, the actuary established a long term employer contribution rate of 12.6% of total pensionable salaries for the 2011/12 year, reducing over time. USS agreed with Universities UK, on behalf of all employers participating in the scheme, to address the deficit by continuing the employer contribution rate at the previously agreed rate of 16% of total pensionable salaries (this being the rate paid by the employers since 1st October 2009) until 31st March 2017, following which the employers will pay an additional 2% of salaries in excess of the blended employer future service cost of accruals. The actuary has certified that the additional contribution should eliminate the deficit by 31st March 2021.

The OSPS actuarial valuation as at 31st March 2010 identified a required long-term employer contribution rate of 18.2% of total pensionable salaries, but also a funding deficit of £82.4m. The University, on behalf of all the employers participating in the scheme, has agreed with the trustees of OSPS to address this deficiit by continuting the employer contribution rate at the previously agreed rate of 21.5% of total pensionable salaries (this being the rate paid by the employer since 1st August 2008). The actuary has certified that the additional contribution should eliminate the deficit by 30th June 2026. In addition, the University agreed to close the scheme to future final salary accrual and transfer all active members on to a Career Revalued benefits structure with effect from 1st January 2013. Further details may be seen on the Scheme's website, www.admin.ox.ac.uk/finance/pensions/osps/.

The pension charge for the year includes contributions payable to USS of £286k (2012 - £277k) and contributions payable to OSPS of £242k (2012 - £233k).

24 TAXATION

The College is able to take advantage of the tax exemptions available to charities from taxation in respect of income and capital gains received to the extent that such income and gains are applied to exclusively charitable purposes. No liability to corporation tax arises in the College's subsidiary company because profits made in the year have been set of against available losses. Accordingly, no provision for taxation has been included in the financial statements.

25 RECONCILIATION OF NET INCOMING RESOURCES TO NET CASH FLOW FROM OPERATIONS

NET CASH FLOW FROM OPERATIONS	2013 £'000	2012 £'000
Net incoming resources for the year	770	697
Elimination of non-operating cash flows:		
- Investment income	(2,206)	(2,080)
- Endowment donations	(1,871)	(1,734)
- Financing costs	411	416
Depreciation	674	633
(Surplus)/loss on sale of fixed assets	0	0
Decrease/(Increase) in stock	(30)	(30)
Decrease/(Increase) in debtors	263	(174)
(Decrease)/Increase in creditors	72	112
(Decrease)/Increase in provisions	0	0
Net cash inflow/(outflow) from operations	(1,917)	(2,160)

26 ANALYSIS OF CHANGES IN NET FUNDS

	2012 £'000	Cash flow £'000	2013 £'000
Cash at bank and in hand	1,557	663	2,220
Bank overdrafts	0	0	0
	1,557	663	2,220
Deposits and other short term investments	4,400	(1,900)	2,500
Bank loans due within one year	0	0	0
Bank loans due after one year	(9,000)	0	(9,000)
Finance lease obligations due within one year	0	0	0
Finance lease obligations due after one year	0	0	0
	(3,043)	(1,237)	(4,280)

28 CAPITAL COMMITMENTS

The College had committed capital of £110k outstanding at 31 July 2013 in relation to the retention due on a major capital project completed in the prior year. At 31 July 2012 capital commitments of £110k were outstanding in relation to this same project.

29 RELATED PARTY TRANSACTIONS

The College is part of the collegiate University of Oxford. Material interdependencies between the University and of the College arise as a consequence of this relationship. For reporting purposes, the University and the other Colleges are not treated as related parties as defined in FRS8 ("Related party disclosures").

Members of the Governing Body, who are the trustees of the College and related parties as defined by FRS 8, receive remuneration and facilities as employees of the College. Details of these payments and reimbursed expenses as trustees are disclosed separately in these financial statements.

16 trustees had loans outstanding from the College, under the Assisted Housing Scheme, at the start and/or the end of the year, with a total value of £1,537k (y/e 2010 £1,471k).

The number of loans outstanding at 31 July with the balances in the following bands were as follows:

	2013	2012
	£'000	£'000
£20,000-£20,999	1	0
£36,000-£36,999	0	1
£99,000-£99,999	1	1
£100,000-£100,999	3	3
£103,000-£103,999	1	2
£104,000-£104,999	2	2
£107,000-£107,999	3	3
£110,000-£110,999	1	1
£115,000-£115,999	0	1
£116,000-£116,999	2	1

All loans are repayable when the borrower ceases to be an Official Fellow of the College, and are secured on the property.

30 CONTINGENT LIABILITIES

There are no contingent liabilities as at 31 July 2013 or 31 July 2012.